## TEMPLEど WEBSTER

## Temple & Webster Investor Presentation & Trading Update

Mark Coulter CEO Mark Tayler CFO

#### Summary

FY18 Revenue **\$72.6m** 

# H2 Revenue

FY18 EBITDA **(\$0.6m)** 

H2 EBITDA +**\$0.3m** 

June 30 Cash

NB: All financial metrics contained in this presentation are pre-audit and subject to change • Temple & Webster is the online market leader in furniture & homewares

 ~\$13b total market, less than 4% moved online

 Business is now profitable with top-line growth accelerating and a strong balance sheet

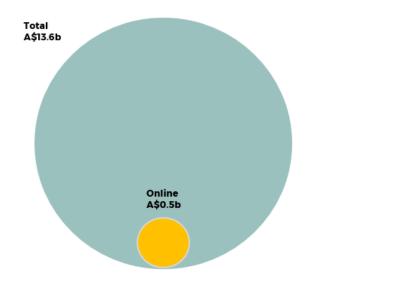
### Temple & Webster is the leading online retailer for furniture & homewares

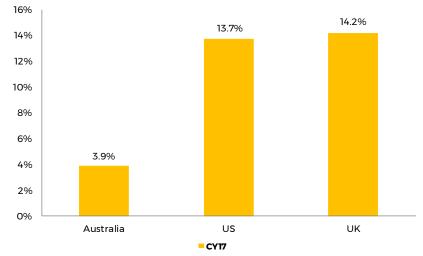


### Our core furniture and homewares category is a \$13.6 billion dollar market, with only ~4% migrated online

Furniture and Homewares Market (AUS)

Furniture and homewares online penetration rates by country for CY17





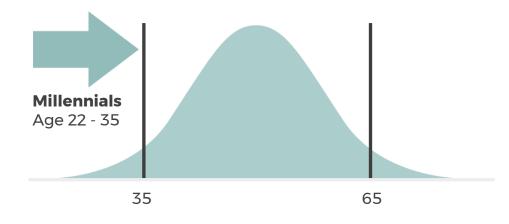
Source: Euromonitor International Limited; Home Furnishings and Homewares System 2017 edition. Sales in 2017 in retail value (inc. sales tax), current terms, and is to scale.

Source. Euromonitor International Limited; Home and Garden system 2017 edition. Internet sales as a percentage of the total retail sales value (inc. sales tax) for home furnishings and homewares in Australia, UK and US. Current terms.

### Demographic and structural changes will drive strong market growth for years to come

Millennials are now entering our core demographic

Hypothetical distribution of homewares and furniture spend by age





- New logistics entrants
   eg. SingPost, Japan Post
- Faster internet and mobile speeds eg. NBN, 5G
- New market entrants accelerating online shopping take-up eg. Amazon
- New technologies improving experience and conversion eg. augmented reality
- Offline exits/store closures

### Our strategy is based on range, inspiration and service

Our Core Belief	• We believe everyone wants to live more beautifully.
Our Vision	• Our vision is to make the world more beautiful, one room at a time.
Our Mission	• Our mission is to deliver beautiful solutions for our customers' homes and work spaces, and for all of our other stakeholders including suppliers and shareholders.
Our Strategic Pillars	<ul> <li>We want to be famous for having the largest range in our category, the most inspirational content and the best delivery experience &amp; customer service.</li> </ul>
	• Our foundations are built on data-driven marketing, world-class technology and exceptional execution by an amazing team.
Our Goal	• We believe if we can deliver the above, Temple & Webster will become the first place Australians turn to when shopping for their homes and work spaces.

#### **Revenue growth is accelerating**

#### Phase 1: FY17

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- ✓ Stabilise business and cash flow
- ✓ Improve margins and cost base
- ✓ Simplify go-to-market strategy
- ✓ Establish platform for growth

#### Phase 2: FY18

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- ✓ Focus on growth of core business
- ✓ Reach profitability within existing cash reserves
- ✓ Improve core offering around range, inspiration & service
- ✓ Test future growth plays (eg showrooms; trade & commercial; click & collect)



#### Phase 3:FY19+

- Accelerate top-line growth
- Invest in marketing and adjacent growth plays
- Look at organic and inorganic growth opportunities

#### Active customers are growing at +25% year on year

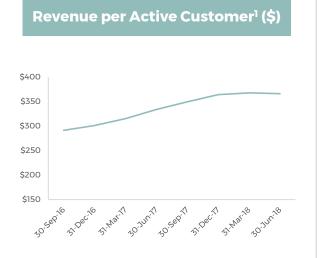


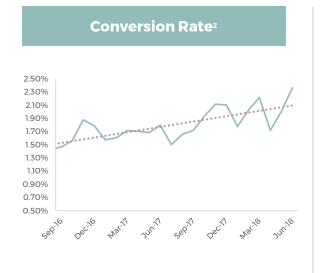
#### Repeat and First Time Orders



NB. Active customers are the number of unique customers who have transacted in the last twelve months (LTM). All numbers are Temple & Webster only and exclude Milan Direct.

### Customer profitability continues to improve





#### Year 1 Marketing ROI



1. Revenue per active customer = Last 12 months revenue divided by Active Customers

2. Conversion rate = number of transactions divided by number of unique visitors (source: Coogle Analytics)

3. Margin per Active Customer = Revenue / Active Customer as at 30 June 2018 x Delivered Margin % for H2 FY18

4. Marketing spend per First Time Customer = Total marketing spend for H2 FY18 divided by number of First Time customers during H2 FY18

NB: All numbers are for Temple & Webster only and exclude Milan Direct.

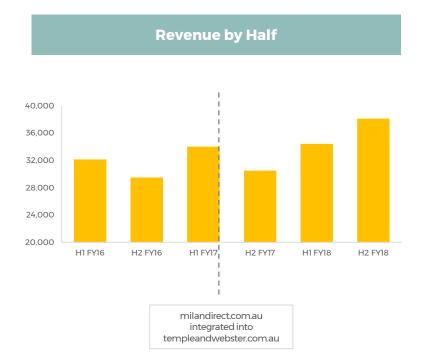
### Our business can now scale profitably

	FY16	FY17	FY18
Revenue	100%	100%	100%
Gross Margin	39.9%	42.7%	44.3%
Delivered Margin (after all distribution costs)	21.7%	27.6%	31.1%
Customer Service & Merchant Fees	4.9%	4.7%	3.3%
Marketing	19.4%	12.7%	11.2%
Contribution Margin	(2.6%)	10.2%	<b>16.7</b> %
Annualised Fixed Costs (people, property, tech, other)	\$13.3	\$13.4	\$12.6

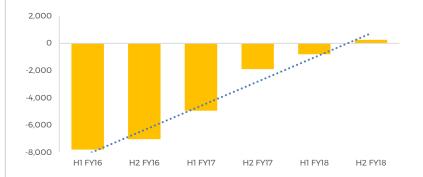
Includes 100% of marketing and customer service costs

FYI6 comparison is performed on a pro forma basis which includes the assumption that Milan Direct and ZIZO were part of the group but exclude any costs associated with the acquisition and restructure of Milan Direct and ZIZO and any costs associated with the Group's IPO.

### Our top-line is now delivering operating leverage



#### EBITDA by Half

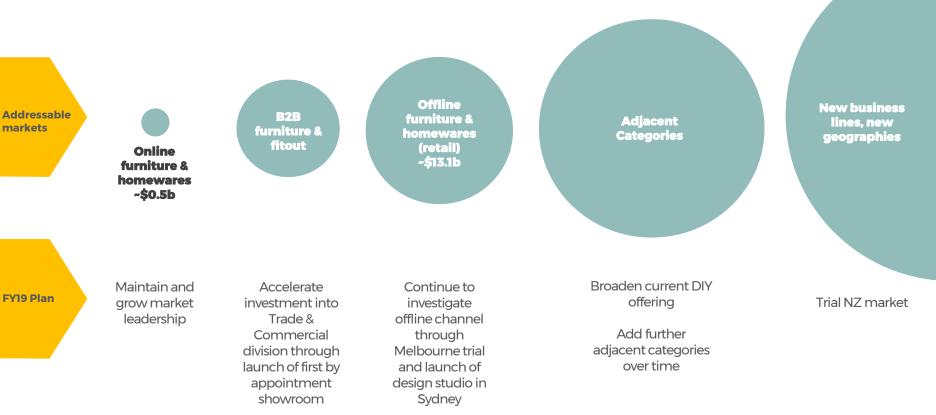


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# Our plan to grow our market leadership in the online furniture and homewares market

Add depth and	Leverage scale to	Increase brand
breadth across our core	obtain cost advantage	awareness through
categories, expand	and exclusivity on new	digital and non-digital
private label offering	product ranges	channels
Innovate our offering:	Pilot our own	Add free design help for
mobile app, product	delivery van network	all customers (chat,
recommendations,	to solve bulky	voice, in-store,
shop the look	delivery	augmented reality)

#### We are setting the business up for future growth horizons



### Trading update & outlook

The new financial year has started strongly, with trading exceeding expectations.

The revenue growth rate seen in Q4FY18 (28%) has accelerated into July.

The Company remains confident of delivering its maiden full year profit in FY19.



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